

Philipp H. Fluri

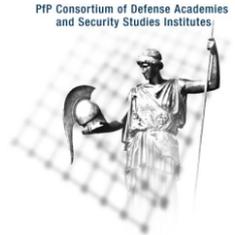
Eden Cole

**Defence Institution
Building:
2005 Partnership
Action Plan on Defence
Institution Building
Regional Conference**





LANDESVERTEIDIGUNGS-AKADÉMIE
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Preface

The NATO Istanbul Summit brought with it a reaffirmation of the EAPC's Member States' conviction of the importance of effective and efficient state defence institutions under civilian and democratic oversight and guidance for regional stability and international co-operation in the domains of defence and security. A Partnership Action Plan (PAP) on Defence Institution Building (DIB) was introduced which aims at the re-enforcement of Partners' efforts to initiate and carry forward reform and restructuring of defence institutions in the light of their commitments undertaken in the context of such documents as the Partnership for Peace Framework Document and the OSCE Code of Conduct on Politico-Military Aspects of Security (*see* <http://www.nato.int/docu/basicxt/b040607e.htm>). Given NATO's special focus on the Caucasus and Central Asia as well as Moldova – and, as Assistant Secretary General for Political Affairs and Security Policy Günther Altenburg put it at the 2005 PfP Symposium at Oberammergau 'to pay due attention' to the interests of these states, these Partners are especially invited to consider co-operation on PAP-DIB related issues. In the implementation of PAP-DIB objectives, Allies and Partners vowed to explore opportunities to co-operate with international organizations and institutions which share a commitment to and expertise in (assistance to) transition to democracy and democratic institution building (*see* also <http://www.osw.waw.pl/en/epub/ekoment/2004/07/040701.htm>).

PAP-DIB – as an integral part of the Partnership for Peace – is focused on the implementation of the following aspects of democratic institution building in the defence and security sphere

- the development of *effective and transparent democratic control* of defence activities (including appropriate legislation);
- the development of effective and transparent procedures to promote *civilian participation* in developing defence and security policy;
- the development of effective and transparent *legislative and judicial*

- oversight* of the defence sector;
- the development of effective and transparent arrangements and procedures to assess *security risks and national defence requirements*;
 - the development of effective and transparent measures to optimise the *management of defence* ministries and agencies and force structures, including inter-agency co-operation;
 - the development of effective and transparent arrangements and practices to ensure *compliance with internationally accepted norms and practices* established in the defence sector;
 - the development of *effective and transparent personnel structures and human resource management practices* in the defence forces;
 - the development of *effective and transparent financial, planning, and resource allocation procedures* in the defence area;
 - the development of *effective, transparent and economically viable management of defence spending*;
 - The development of effective and transparent arrangements to ensure effective *international co-operation* and good neighbourly relations in defence and security matters (*ibidem*).

The *Geneva Centre for the Democratic Control of Armed Forces*, an International Foundation under Swiss law with 46 Member States (see annex) focused on the documentation and promotion of good practice in the sphere of Democratic Security Sector Governance is honoured to have been mandated by the Swiss government to co-operate with NATO International Staff, Member and Partner States and their pertinent institutions on the implementation of the Partnership Action Plan on Defence Institution Building. During the 5 years of its existence, the Centre has acquired, and in fact, documented its prowess in virtually all PAP-DIB relevant areas, and is now prepared to share its own and make the expertise of its partner institutions available to the PAP-DIB process. The Centre therefore much welcomes the Swiss mandate which enables it to co-operate with NATO IS.

Philipp H. Fluri, DDr.
Deputy Director DCAF

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In preparing these texts for publication, Amélie Baudot and Stefan Imobersteg (both DCAF) have been extremely efficient.

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The Editors